

EXCERPT FROM APPENDIX A
STRATEGIC GUIDANCE TOWARDS IMPROVING OUTCOMES

PART III - MOVING INTO THE ADMINISTRATION'S SECOND YEAR
CHAPTER SEVEN - RESTRUCTURING FOR A NEW AGE

Introductory Note

The Nature of Survivors

The Start of This Project. The start of this project has roots that go back to the project's founder being enthralled with the concept of strategy having common principles applicable to diverse disciplines. The box that follows has an excerpt from page 146 of the trilogy's BOOK ONE, *Common Sense Revisited: America's Third Revolution*.

The book by John McDonald, *Strategy in Poker, Business and War* (1950), was a journalist's presentation of applications of ideas embedded in the book *Theory of Games and Economic Behavior* by mathematician John von Neumann and economist Oskar Morgenstern. McDonald received valuable assistance from a diversity of experts in order to present the concepts in an intelligible form even for undergraduate students...

Making Use of Knowledge However Acquired

I really like the minimax strategy discussed in the book, and used it for my first book (co-authored by Richard Swesnik), *Real Estate Investment Strategy*.

The McDonald book, *Strategy in Poker, Business and War*, led to an interdisciplinary approach that took the website founder's research and writing to whatever the relevant discipline happened to be. After studying the terrorist attack of September 11, 2001 and writing about it, the founder was introduced to the nascent

disciplines of complexity science and network science. The analytics were applied to complex adaptive systems. The key bit of relevant knowledge is that it wasn't the strongest that survived, it was the most adaptable.

When in the second decade of the twenty-first century, the founder started to use the [biological analogy](#) of human beings as a paradigm for understanding our democratic society, it turned out to be a good fit. More recently the principles from the founder's first book turned out to be quite relevant in the discussion of territory and time horizon.

Our Previous Discussion. Our previous discussion in Chapter 4 of this treatise deals with forecasting patterns to be expected over time when dealing with territory. That chapter, *If We Knew Then, What We Know Now*, happens to focus on Afghanistan. In this chapter, our focus is on the future of the Ukraine and the United States of America.

In this chapter we are continuing to deal with the global issue of democracy. What we learned from the Afghanistan debacle was that sheer political power does not build democracy; it takes an amenable culture, and a time to build. The adaptation of the domestic culture to the changing global environment is critical to its survival.

What we would do well to learn is at that as the global leader in the development of democracy, we need to do a better job in educating our populace and leadership as to what it takes to flourish as a democracy. This third section's prologue, *Resilience and Regression of Democracy*, discusses the Ukraine as an example of a resilient democracy. The previous chapter, *A Bit Beyond the First Year*, set the stage for assessing the feasibility of our reversing the regression of our domestic democracy.

This chapter builds upon the point made in the fourth chapter; that what we do now is the then, of what is going to be the future of democracy. In the current case, we are dealing with the battle autoeracy and democracy.

The unprovoked invasion of a sovereign territory by a terrorist leader of an autocracy that has unrealistic visions of a legacy in the tradition of earlier Russian leaders has led to our further

support of a new democracy. The resilience of that democracy sets an example for us. That population has lived under autoocracy, and appreciates their relatively new democracy. Our democracy has been regressing, and we will miss it when it is gone; and it will be gone unless we contain the aggressiveness of the Russian leader, President Vladimir Putin.

Reversing the regression in our democracy is a significant challenge. It is likely to take more than one generation. It will take a mixture of education and behavioral change in the sense of an evolving culture. The time to start is now. It is the then case of if we knew then, what we will know in the now of the future.

This part of the treatise, *Strategic Guidance Towards Improving Outcomes*, is devoted to the first part of the Biden administration's second year. The major events of that second year started with the unwarranted invasion of the Ukraine by an autocrat for whatever his purposes. The next major event will be the outcome of the investigation by the Select Committee of the House of Representatives and the progress made by the Department of Justice. That will be discussed in *Part Four -The Second Half of The Biden Administration's Second Year*. That fourth part will also discuss the outcome for the midterm elections.

The nature of the problem we face includes a shortfall of education of the population, and the morality of segments of the population and its leadership. We need a substantially improved level of knowledge of the voting population in order for them to exercise the discipline over their elected representatives. We also need a greater morality of the elected representatives who care more about their political career and benefits than the interests of the voters with whom they presumably have a fiduciary relationship.

The existing two-party system is dysfunctional. Each of the parties has its own problems. We need a broader range of independent voters who can respond to platforms representing their interests. We need a unity for the common purpose of democratic representation. That includes legislation taking place based upon merits, as seen by a bicameral legislation as envisioned in a constitutional structure. That vision called for a Senate that took a longer perspective than the mood of the masses.

More About This Chapter

The Nature of Its Structure. The nature of the structure of this chapter is similar to the previous chapter in that it was posted in sections that were written at different times. The first part of the previous chapter was started immediately after President Biden's delivery of the State of Union address. The defense of democracy globally is a bipartisan issue that received across-the-aisle support.

The second part, *American Unity at the Core*, took more time to develop. The uncertainty was based upon the role that was going to be played by the legislature in taking responsibility in the battle between the foreign autocrats and our democratic institutions. Some progress was made; however, the evolution to better representation is under challenge by structural manipulation designed for party power at the expense of justice.

Initially, chapter seven was going to be titled *After the Interim Report*. However, when it became apparent that the Select Committee investigating the January 6 insurrection would not be holding public hearings before May or even June, and the interim report might not be produced until summer time, the chapter was renamed. Additionally, it was again designed to become available in two parts, with a timely production and distribution of each part. What follows is the first part that includes this *Introductory Note* and the sections titled, *The Scale Has Changed* and then the section titled *Unity in Pursuit of Justice*.

By the summertime, the next section (*The Future of Our Great Experiment*) should be available for posting, but an interim report, from the Select Committee investigating the January 6 insurrection, may not be available. In that case, the next section (*The Future of Our Great Experiment*) may be posted as a standalone item. Then, after the interim report is produced, we can complete the chapter with its posting in stages similar to the way we have handled *Chapter Six - A Bit Beyond the First Year*.

At that point we will have most of the second year for posting and we can assemble in the form of a booklet the first seven chapters of the treatise, *Strategic Guidance Towards Improving Outcomes*.

The production and distribution plan is designed to facilitate improving the productivity of motivated learners interested in

keeping current with the unfolding events, and doing so in the context of evolving complex adaptive systems affecting their quality of life; not only currently, but in the future. That understanding is critical to their making wise choices impacting the future of their quality of life as impacted by the political structure of our society.

Dealing With Uncertainty. Dealing with the uncertainty is a great challenge, especially in complex adaptive systems because of the evolutionary process. Additionally, the risk of contingencies increases over time. We use patterns of behavior of systems as a basis of assessing the likelihood of a variety of outcomes.

This calls for a paradigm structured for dealing with complex adaptive systems. We are continuing with the development of that approach. The next section does so with a shift from the domestic scale to the global scale.

We are still using the pandemic as an analogous model for understanding the evolution of complex adaptive systems. However, in light of the unwarranted attack on the sovereign state of the Ukraine by an autocratic regime, we are adding the territorial dimension to the analogical model that expands the scale.